



Tech/Ops Sevcon, Inc.  
155 Northboro Road  
Southborough  
MA 01772

Tel (508) 281 5510  
Fax (508) 281 5520

December 27, 2006

[www.techopssevcon.com](http://www.techopssevcon.com)

To our Shareholders,

Fiscal 2006 was a better year for our Company. We saw growth in most of the geographic markets we serve. Sales in 2006 were \$34,630,000, an increase of \$2,955,000 or 9% from fiscal 2005. Shipment volumes increased in both the controls and capacitor business. Operating income increased by 85% and our earnings per share improved by 75% to \$0.35 per share.

Sales generally in the Far East were higher than in 2005 with Korea showing the highest growth rate. The aerial lift market conditions were strongest in Europe and the Far East. In the US we saw higher demand in most sectors but especially in the mining and other electric vehicles segments. ICW, our capacitor business, had a better year, mainly due to increased demand in its industrial markets.

In fiscal 2006 we saw the release to customers of several new products. We have continued to enhance the AC controller range with new variants of the espAC™. We developed a new very high power AC controller for on and off-road vehicles. We expanded our systems portfolio with a new range of integrated controller and motor products for general pump applications.

To better service our customers in the Far East we established Sevcon Japan KK, based in Tokyo. Sevcon Japan supports Japanese domestic customers and larger Japanese headquartered OEMs with overseas subsidiaries. Management continues to focus on long term improvement in shareholder value, investing in sales and engineering resources to better serve our customers and improve profitability.

Our thanks go to everyone throughout the Company for their efforts and hard work in improving our products, services, customer satisfaction and increasing shareholder value.

A handwritten signature in blue ink, appearing to read "Matthew Boyle".

Matthew Boyle  
President and  
Chief Executive Officer

A handwritten signature in black ink, appearing to read "David R.A. Steadman".

David R.A. Steadman  
Chairman of the  
Board of Directors

## officers and directors

David R. A. Steadman<sup>1,2,4</sup>  
Chairman of the Board  
Atlantic Management  
Associates, Inc.  
Bedford, New Hampshire

Marvin G. Schorr<sup>1,3,4</sup>  
Director

Matthew Boyle<sup>1</sup>  
President and  
Chief Executive Officer

Bernard F. Start  
Vice Chairman of the Board

Paul A. McPartlin  
Vice President, Treasurer  
and Chief Financial Officer

Matthew C. Dallett  
Secretary and Counsel  
Edwards Angell Palmer &  
Dodge LLP  
Boston, Massachusetts

Maarten D. Hemsley<sup>2,3</sup>  
Director  
Bryanston Management Ltd.  
Duxbury, Massachusetts

Paul B. Rosenberg<sup>2,4</sup>  
Director

Paul O. Stump<sup>2,3</sup>  
Director  
Telequip Corporation  
Salem, New Hampshire

<sup>1</sup> Executive Committee

<sup>2</sup> Audit Committee

<sup>3</sup> Compensation Committee

<sup>4</sup> Nominating and Governance  
Committee

## shareholder information

### STOCK EXCHANGE LISTING

Common Stock  
American Stock Exchange  
Ticker Symbol: TO

### TRANSFER AGENT AND REGISTRAR

Common Stock  
American Stock Transfer & Trust  
Company  
New York, New York

### CORPORATE COUNSEL

Edwards Angell Palmer & Dodge LLP  
Boston, Massachusetts

### INDEPENDENT AUDITORS

Vitale, Caturano & Company  
Boston, Massachusetts

### INQUIRIES

Questions concerning shareholder  
records should be addressed to:

American Stock Transfer & Trust  
Company  
59 Maiden Lane  
New York, NY 10038  
Tel: (800) 937 5449  
E-mail: [info@amstock.com](mailto:info@amstock.com)

### MAILING LIST

Tech/Ops Sevcon maintains a mailing  
list to ensure that financial reports and  
corporate announcements are received  
as timely as possible by shareholders  
whose shares are held in "street name"  
and others interested in the Company.  
To have your name added to our mailing  
list, please send a brief note to:

Investor Relations  
Tech/Ops Sevcon, Inc.  
155 Northboro Road  
Southborough, MA 01772  
USA  
E-mail: [investor.relations@sevcon.com](mailto:investor.relations@sevcon.com)

## headquarters

Tech/Ops Sevcon, Inc.  
155 Northboro Road  
Southborough, MA 01772  
USA  
Tel: (508) 281 5510  
Fax: (508) 281 5520  
E-mail: [to.info@sevcon.com](mailto:to.info@sevcon.com)

## subsidiaries

Sevcon Limited  
Kingsway South, Gateshead  
NE11 0QA, England  
Tel: (0191) 497 9000  
E-mail: [uk.info@sevcon.com](mailto:uk.info@sevcon.com)

Sevcon SA  
12 Rue Jean Poulmarch  
95100 Argenteuil, France  
Tel: (01) 34 10 95 45  
E-mail: [fr.info@sevcon.com](mailto:fr.info@sevcon.com)

Sevcon, Inc.  
155 Northboro Road  
Southborough, MA 01772  
USA  
Tel: (508) 281 5500  
Email: [us.info@sevcon.com](mailto:us.info@sevcon.com)

Sevcon Asia Limited  
Room 504 Wellbeing Plaza  
75-1 Wondang-dong, Seo-gu  
Incheon City 404-320  
Korea  
Tel: (032) 215 5070  
E-mail: [kr.info@sevcon.com](mailto:kr.info@sevcon.com)

Sevcon Japan KK  
1101 Onarimon Yuusen  
Building  
3-25-5 Nishi-Shinbashi  
Minato-ku  
Tokyo 105-0003  
Japan  
Tel: (03) 5425 6300  
E-mail: [jp.info@sevcon.com](mailto:jp.info@sevcon.com)

ICW Limited  
Miners Road  
Llay Industrial Estate  
Wrexham, LL12 0PJ  
Wales  
Tel: (01978) 853805  
E-mail: [info@icwltd.co.uk](mailto:info@icwltd.co.uk)

Printed in the USA

## WEB SITES

**TECH/OPS SEVCON:** [www.techopssevcon.com](http://www.techopssevcon.com) **SEVCON:** [www.sevcon.com](http://www.sevcon.com) **ICW:** [www.icwltd.co.uk](http://www.icwltd.co.uk) : [www.claritycap.co.uk](http://www.claritycap.co.uk)